1	TRANSCRIPT OF PROCEEDINGS
2	BEFORE THE
3	TEXAS LOTTERY COMMISSION
4	AUSTIN, TEXAS
5	COMMISSION MEETING)
6	COMMISSION MEETING) FOR THE TEXAS) LOTTERY COMMISSION)
7	HOTTENT CONTINUES ON
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10	COMMISSION MEETING
11	June 10, 2021
12	10:00 a.m.
13	AT
14	TEXAS LOTTERY COMMISSION
15	611 East 6th Street Austin, Texas 78701
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1	APPEAR	ANCES
2	CHAIRMAN:	Robert G. Rivera
3	COMMISSIONERS:	Cindy Lyons Fields Mark A. Franz Erik C. Saenz
5	GENERAL COUNSEL:	Robert F. Biard
6	EXECUTIVE DIRECTOR:	Gary Grief
7 8	ACTING DIRECTOR OF CHARITABLE BINGO OPERATIONS:	Tyler Vance
9	CONTROLLER:	Katheryn J. Pyka
10	PRODUCTS MANAGER:	Robert Tirloni
11 12	McCONNELL JONES LANIER & MURPHY, LLP:	Darlene Brown
13	GOVERNMENTAL AFFAIRS DIRECTOR:	Nelda Treviño
14	CHAIRMAN OF BINGO ADVISORY COMMITTEE:	Trace Smith
15 16	ADMINISTRATION DIRECTOR:	Mike Fernandez
10	LOTTERY OPERATIONS DIRECTOR:	Ryan Mindell
18	MEDIA RELATIONS DIRECTOR:	Lauren Callahan
19	BINGO INTEREST GROUP:	Steve Bresnen
20	OTHER SPEAKERS:	LaDonna Castañuela
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PROCEEDINGS

THURSDAY, JUNE 10, 2021

AGENDA ITEM NO. I

CHAIRMAN RIVERA: Okay. Good morning, everyone. It is 10:00 and we'll start the meeting and get this thing going. First is the Pledge of Allegiance to the US and Texas flags and Commissioner Saenz will lead us in both.

(Pledges Recited)

Okay. Good job, Commissioner Saenz, with your pledge responsibilities that I am grateful to pass along.

Welcome, everybody, to our first Okav. meeting back from COVID. We are as a commission incredibly grateful for today. We know that this is a long time in coming in terms of all of the things that have brought us to this moment.

We all understand that there's been an incredible amount of work, of preparation, discussion, meetings, just hours and hours of progress to get us to this point. So, I'm excited about all of us being here together.

So, with that, I'll open it up for our

commissioners to see if you have any comments as we move forward here.

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COMMISSIONER SAENZ: Nope. Just happy to be back.

CHAIRMAN RIVERA: Okay.

COMMISSIONER FRANZ: Yeah. I do want to thank the Chairman for pressing ahead and getting us here in person. And particularly to the staff over this past year for the -- with all the challenges everyone's faced in regular life, they've continued to perform incredibly well. And I think you'll see today the numbers show that the work of this commission and staff has been extraordinary. So, we're thankful for that and glad to be back with you all in person.

CHAIRMAN RIVERA: Wonderful.

COMMISSIONER FIELDS: Ditto everything they said.

AGENDA ITEM NO. II

CHAIRMAN RIVERA: Love it. All right.

Okay. First order of business is report by the Bingo

Advisory Committee. We have William Smith, Chairman.

MR. SMITH: Good morning. I'd like to thank all of you for having us in person today. That's certainly a welcome surprise. We feel like we get more done in person than we do on Zoom calls.

At our last BAC meeting, it was very short, it was very sweet, we were right in the middle of the legislative session. But we would like to thank the staff and the commissioners for working with us together during the session to try to get our bingo bills passed. That was a really big deal.

The only thing that was major on our

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last meeting was that we try to have the BAC meeting in person. We were asked to please request that from the commissioners at our next meeting. We're also looking forward to meeting with everybody and working with the new Director. We're very excited about that today.

And I know we said thank you to Commissioner Fields for being the Bingo guru, if you will, for the Commission. So, we've already said that, but we wanted to extend that in person. So, thank you.

COMMISSIONER FIELDS: Thank you.

CHAIRMAN RIVERA: Okay. That was pretty simple. Easy.

MR. SMITH: Yes, sir.

CHAIRMAN RIVERA: Commissioners, is there any questions or comments at all?

COMMISSIONER FRANZ: No. Mr. Chairman, do we need a motion to extend the approval for the inperson meetings? Or is that just something you can nod

1	off on?
2	MR. BIARD: I don't think it necessarily
3	requires a vote. We're certainly prepared. I've been
4	in communication with Mr. Fernandez and we're ready to
5	get this room configured for the BAC meeting.
6	CHAIRMAN RIVERA: Great.
7	MR. BIARD: Which I believe is this June
8	23rd.
9	MR. SMITH: That's correct.
10	MR. BIARD: And, for the record, Bob
11	Biard, General Counsel.
12	MR. SMITH: Thanks, Bob.
13	CHAIRMAN RIVERA: So, yes. Okay. Good.
14	MR. SMITH: Thank you. Thank you very
15	much.
16	COMMISSIONER FIELDS: Thanks.
17	AGENDA ITEM NO. III
18	CHAIRMAN RIVERA: Okay. Thank you very
19	much. All righty. Next report is from Mike Fernandez.
20	
21	MR. FERNANDEZ: Good morning, Mr.
22	Chairman, Commissioners.
23	CHAIRMAN RIVERA: Good morning.
24	MR. FERNANDEZ: First let me say, I'm
25	absolutely delighted to be back in this building. And

1	some normalcy, I guess. And seeing all of the staff
2	and I'm overwhelmed with joy, I guess.
3	CHAIRMAN RIVERA: That's great.
4	MR. FERNANDEZ: Hopefully this will go
5	that well, too. But it was good to see each of you.
6	CHAIRMAN RIVERA: Thank you.
7	MR. FERNANDEZ: Mr. Chairman,
8	Commissioners, for the record, my name is Mike
9	Fernandez. I'm the Director of Administration. Item 3
10	in your notebook is an action item.
11	Staff is seeking Commission approval for
12	the report and recommendation naming the apparent
13	successful proposer for internal audit services and
14	requesting authorization to open contract negotiations.
15	If you have any questions, I'd be happy to answer them
16	Mr. Chairman.
17	CHAIRMAN RIVERA: Okay. Are there any
18	questions?
19	COMMISSIONER FRANZ: No, sir.
20	CHAIRMAN RIVERA: Okay. We need a
21	motion. Yes.
22	MR. FERNANDEZ: Yes, sir. We do need a
23	motion.
24	CHAIRMAN RIVERA: Okay.
25	MS. SAENZ: I'll make a motion.

1	CHAIRMAN RIVERA: Okay.
2	COMMISSIONER FRANZ: I'll second.
3	CHAIRMAN RIVERA: Okay. All those in
4	favor say aye.
5	(Chorus of "aye"s)
6	You have it.
7	MR. FERNANDEZ: All right. Thank you
8	very much.
9	AGENDA ITEM NO. IV
10	MR. FERNANDEZ: Again, Commissioners,
11	for the record, my name is Mike Fernandez, Director of
12	Administration.
13	Item 4 is a briefing item also to advise
14	the Commission of staff's intent to amend both our
15	Drawing Studio Production Services contracts with
16	Elephant Productions for the purpose of adding Monday
17	night Powerball and Lotto draws.
18	Commissioners have independently
19	confirmed that they have no financial interest in
20	Elephant Productions.
21	And I'd be happy to answer any questions
22	about that, Mr. Chairman.
23	CHAIRMAN RIVERA: Okay. None.
24	UNIDENTIFIED VOICE: No, sir.
25	AGENDA ITEM NO. V

MR. FERNANDEZ: Okay. And then item 1 2 number 5 in your notebook again is a briefing item. And it's to advise the Commission of staff's intent to 3 extend and or amend two contracts. 4 5 Our Lottery Drawing CPA Services 6 Contract with Weaver Tidwell, LLP will be extended for 7 a one-year period and amended to add Monday night Powerball and Lotto Texas drawings. 8 9 Commissioners have also independently 10

confirmed they have no financial interest in Weaver Tidwell.

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We will also extend our current contract with Grant Thornton Public Sector for Risk Review and Compliance Monitoring Services for a one-year period.

Again, Commissioners have independently confirmed they have no financial interest in Grant Thornton.

AGENDA ITEM NO. VI

MR. FERNANDEZ: And then the last item, Commissioners, item number 6 in your notebook, is a briefing item. And it's to advise the Commission of staff's intent to acquire services.

Commissioners, the first item, Website Hosting Services, we intend to pass today. And we'll be bringing it back to the Commission in August for

additional information and discussion. 1 2 The second item, working with and 3 through the State Office of Risk Management, staff intend to acquire insurance for the purpose of managing 4 5 retailer bonus payments for the Powerball and Mega 6 Millions programs. 7 And then, lastly, we want to advise each 8 of you that staff will be issuing a Request for 9 Proposals for Document Management Services. 10 current contract with Xerox will be ending August 22nd. 11 I would be happy to answer any 12 questions, Mr. Chairman, Commissioners. And that's all 1.3 I have, Mr. Chairman. 14 CHAIRMAN RIVERA: Okay. Any questions, 1.5 comments? Anything? Mike, thank you. 16 incredibly happy to have you with us in person. 17 MR. FERNANDEZ: It's good to see you 18 all. Thank you. 19 CHAIRMAN RIVERA: Thank you. 20 AGENDA ITEM NO. VII 21 CHAIRMAN RIVERA: Okay. Next item we 22 have Bob Biard is going to give us some really neat 23 information, I'm sure. 24 MR. BIARD: Thank you, Chairman.

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the record I'm Bob Biard, General Counsel.

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And item 7 is adoption of some amendments to our General Administration Rules. This is a proposal to adopt amendments to five of the General Administration Rules without any changes to the proposed language that was published in the April 23rd edition of the Texas Register.

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These amendments are a result of the Commission's recent rule review. The General Administration Rules cover a variety of topics that are common to all state agencies.

These amendments today are for five rules, and they are mainly housekeeping-type updates to correct terminology and citations.

The rules these amendments address are the Open Records Rule, the Petition for Adoption of Rule Changes, Historically Underutilized Businesses, the Complaint Review Process, and the Savings and the Incentive Program.

We received no written comments, or any comments, on the proposed amendments during the public comment period. And we recommend that the Commission approve the amendments. And I'll be happy to answer any questions.

CHAIRMAN RIVERA: Okay. Any questions? Okay.

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MR. BIARD: Thanks.
COMMISSIONER FRANZ: I'll move that we
accept the proposed amendments.
COMMISSIONER FIELDS: I'll second.
COMMISSIONER SAENZ: Second.
CHAIRMAN RIVERA: Okay. All those in
favor say aye.
(Chorus of "aye"s)
Okay. It passes.
MR. Biard: Thank you, Commissioners.
Agenda Item No. VIII
MR. BIARD: And I have the next item as
well. That's item 8. And this is a recommendation to
adopt revisions to Commission Policy P-002, which is
titled, Division of Responsibilities.
Commissioners, this item is a policy
statement that's required by the agency's 2013 Sunset
Legislation, and it delineates the policy-making
responsibilities of the Commission and the management
responsibilities of the Executive Director, the Bingo
Director, and the Commission staff.
The Sunset Commission requires a policy
like this for all of state agencies as an across-the-
board recommendation.

The Commission first adopted this policy

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1	in December 2013, and the Commission approved revisions
2	in July 2016 and December 2018. It's time again to
3	approve updates. We recommend just a few minor changes
4	shown in redline on the document in your notebooks.
5	The most notable change clarifies that
6	the Commission itself does not approve agency
7	procedures.
8	Commissioners, this policy is intended
9	to be descriptive of existing practice, so, it is not
10	adding or subtracting anything from how the agency
11	currently functions.
12	We recommend that the Commission adopt
13	revised Policy P-002 effective today, June 10, 2021.
14	And I'm happy to answer any questions.
15	CHAIRMAN RIVERA: Okay. Any questions?
16	COMMISSIONER SAENZ: I would make a
17	motion. I have no questions.
18	CHAIRMAN RIVERA: We're good.
19	COMMISSIONER FRANZ: Thank you. And I
20	think Erik moved.
21	COMMISSIONER SAENZ: I moved. I made a
22	motion. Sorry.
23	COMMISSIONER FRANZ: I'll second.
24	CHAIRMAN RIVERA: Okay. All those in
25	favor say aye.

(Chorus of "aye"s) 1 2 Okay. Passes unanimously. 3 MR. BIARD: Thank you, Commissioners. AGENDA ITEM NO. IX 4 5 CHAIRMAN RIVERA: Okay. Good job. 6 we'll have Ryan Mindell come and talk to us about the 7 Lottery claim centers. MR. MINDELL: Good morning, Chairman and 8 Commissioners. 9 10 CHAIRMAN RIVERA: Morning. 11 MR. MINDELL: For the record my name's 12 Ryan Mindell, Director of Lottery Operations. I'm here 1.3 to provide an update on a claim center operations. 14 As you know, last March 2020 we closed 1.5 all 16 claim centers to the public in response to the 16 COVID pandemic. A few months later, June 1, 2020, we re-opened the claims centers by appointment only to the 17 18 public. 19 Now over the last year I think the

Now over the last year I think the appointment system has been a great success. We've successfully processed over 100,000 requests for appointments and we've made a lot of claimants very happy.

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But a few months ago I started the process both with management and with claim center

TEXAS LOTTERY COMMISSION 06/10/2021 TRANSCRIPT Verbatim Reporting & Transcription LLC (281) 724-8600 staff to review our business process for reopening to walk-in claims. As part of that process I met with every claim center staff to hear their concerns and opinions about how we might reopen.

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Today I want to report to you that we plan on July 12th to reopen to the public for walk-in claims with no appointments. Now between now and then, and actually over the past few weeks, claim center staff and management have been working diligently to lower our appointment backlog so we can make that July 12th opening a success.

It's very important that we get the backlog of claims down so we don't have an overwhelming amount of demand when we open those doors. And most claim centers are now under one week for appointments, so I do believe that that July 12th launch is going to be a big success.

I think it's going to be a good change for our claimants and I'm very much looking forward to it. So, with that, I'm happy to answer any questions you may have.

CHAIRMAN RIVERA: Okay. Any questions?
MR. MINDELL: Okay.

CHAIRMAN RIVERA: Thank you very much, Ryan.

COMMISSIONER FRANZ: Thank you, Ryan. 1 2 AGENDA ITEM NO. X 3 MR. MINDELL: And the next item is a joint item with multiple people, so, I'll have Lauren 4 5 join me. 6 So, again, Chairman, Commissioners, for 7 the record, my name is Ryan Mindell, Director of 8 Lottery Operations and with me is Lauren Callahan, Director of Media Relations. 9 10 MS. CALLAHAN: Good morning, Chairman 11 and commissioners. For the record, Lauren Callahan. 12 CHAIRMAN RIVERA: Morning. 1.3 MR. MINDELL: On May 29, 1992, Governor 14 Ann Richards purchased the first Texas Lottery scratch-1.5 off ticket at Polk's Speed Store in Oak Hill, Texas. 16 I'm very happy to say that we have that ticket here 17 today to review. 18 Now to celebrate our upcoming 30th 19 anniversary of that purchase, Gary Grief asked Lauren 20 and I to form a committee to plan fun and informative 21 events for our players, retailers, beneficiaries, and 22 staff throughout the year. We involved a very large 23 group across the agency. 24 In addition to Lauren and I, there are a 25 number of participants I would like to recognize today.

It's Philip Bates, Steve Helm, and Mehul Shah in Media Relations, Andrew Leeper, Stephanie Robinson, and Laura Walker in Advertising and Promotions, Rob McGovern in Retailer Services, Fritz Reinig in Governmental Affairs, Roger Prather and Jeff Manners in Administration, Joan Kotal in Information Technology, Sylvia McPherson in Human Resources, Ami Smith and Lee Robbins in Products, and Steven Cruz and Liz Smyser in Drawings and Validations.

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Now we wanted to bring feedback in from across the agency. With the group we had, make sure that everybody had buy-in for the entire year's calendar. We divided that large committee into multiple work groups and subcommittees and tackled monthly brainstorming and idea execution.

We approached the 13-month timeline thematically. By the end of our celebration our goal is to have acknowledged and celebrated every stakeholder important to the success of the Texas Lottery.

Now the first event has already happened. We kicked off a few weeks ago, one year ahead of that 30th anniversary date. With that, I'll hand over to Lauren to share details about that event and what we had planned for the rest of the year.

MS. CALLAHAN: Thank you, Ryan. For that May 2021 kickoff, given that our staff continues to telework due to the end stages of the pandemic, we knew we would be focusing our efforts primarily on our social media platforms.

So, our kickoff subcommittee proposed a kickoff project that included two videos. One was a teaser video which went online on May 20th on all of our social platforms and let our followers know that the 30th anniversary was approaching. We followed this up with a longer video featuring Gary Grief, our Executive Director, giving an overview of the year ahead on May 25th.

What we're going to do now is -- we pull this up -- let's see if I can do this.

(Video plays)

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So, the two videos were online on May 20th and May 25th. We put a small budget behind both of them, and I'm very happy to report that over 2-million followers were reached across both videos during that campaign during the last week of May. And, so, as we wrap up today we wanted to give you a preview of what's to come for the year ahead.

During our summer months we're going to remain primarily on our social media channels. We're

going to focus on memorable Texas Lottery history.

This month in June we have a Throwback Thursday

campaign that's currently running. We'll feature our

past winners as well as our Texas Lottery retailers and

beneficiaries.

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This fall we're very excited to return to some of the in-person activities that were suspended due to the pandemic. In October, the 30th anniversary will be celebrated at the State Fair of Texas. In November, it'll be included in panels and activities at the La Fleur's Conference here in Austin. And we anticipate incorporating the celebration into events and games with some of our experiential partners late this calendar year.

We'll kick of 2022 by returning to internal or social media themed events, including a focus on the Texas Lottery's responsible gaming efforts and a documentary project featuring long-time staff and important figures in Texas Lottery History. And we certainly hoped that all of you will participate in that project. More to come.

We'll wrap up the year by unveiling a 30th anniversary scratch ticket in April 2022, as you saw in the video. And we plan to have a large finale event here in Austin sometime in May 2022.

Also, we are doing a series of monthly giveaways that are themed to the 30th anniversary on our Texas Lottery Facebook page that will tie in directly to the anniversary.

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Commissioners, Mr. Chairman, we thank you very much for your time today, and we welcome any questions you might have.

CHAIRMAN RIVERA: Okay. Commissioners, any thoughts, comments? Anybody? Wow. Okay. Well -
COMMISSIONER FRANZ: Thank you guys.

CHAIRMAN RIVERA: Clearly 30 years is quite an incredible accomplishment. For those that may not quite remember how it was, the perception across the state before these doors ever opened of whether the Lottery, how it would look, how it would be received, how it would perform, whether it would last, all of those things, several decades ago were discussions in classrooms across the state. Right?

So, to see it here today carry on in such a vibrant way is really, remarkable. It's something that did not happen by chance. There had to have been proper leadership and skills involved in order to bring us to this moment. And, so, Gary, clearly, you're the foundation of this and the head of the spear for all of what goes on at the Lottery. But,

literally, every employee participated in all the 1 2 success that the 30 years have brought us. 3 So, know that all of our Commissioners 4 are very grateful to you all for those 30 years and 5 look forward to the next 30. And the Lottery 6 definitely has a great foundation to build on and 7 continue to have great success. 8 So, thank you for the work involved, 9 Lauren and Ryan, in the video and all the work that 10 you're going to continue to do. So, good job. 11 MS. CALLAHAN: Thank you, sir. 12 MR. MINDELL: Thank you, Chairman. 1.3 COMMISSIONER FIELDS: Thank you. 14 MR. MINDELL: And with that we'll hand 1.5 it over to Robert and Kathy for the rest of the sales 16 presentation. 17 CHAIRMAN RIVERA: Okay. 18 MS. PYKA: Good morning, Commissioners. 19 My name is Kathy Pyka, Controller for the Texas 20 Lottery. And with me to my right is Robert Tirloni, 21 our Commission's Product Manager. 22 Our presentation this morning will begin 23 with the data on slide 3. Our comparative sales

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at the bottom of the slide. Our total Fiscal Year 2021

through the week ending June 5th of 2021 is presented

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sales through this 40-week period are \$6,238,000,000, which is an increase of \$1,241,000,000, or 25 percent over sales for the same period in Fiscal Year 2020.

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Our Fiscal Year 2021 scratch sales, reflected on the second orange bar, are \$5,050,000,000. That is a \$926-million increase over Fiscal Year 2020. And with a growth rate of 22 1/2 percent over last fiscal year, the Commission has continued to report exceptional sales increases over our record-setting Fiscal Year 2020 sales.

When we met in April, we reported on numerous scratch ticket sales records and this trend of exceptional scratch ticket sales has continued through the current period.

As we entered Fiscal Year 2021, our largest week of scratch ticket sales was in June of 2020 when we reached sales of just over \$128-million. This fiscal year we have now reported 17 weeks of our best sales in Texas Lottery Commission history. This includes each week generating more than \$130-million in sales, with the highest week reached in April with sales just shy of \$159-million.

Back to the slides. Reporting on the total sales of scratch represents 81 percent of total sales this fiscal year as compared to 82 1/2 percent

last fiscal year.

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Our Fiscal Year 2021 draw sales are reflected on the second blue bar are \$1,188,000,000, which is a \$315-million increase, or 36 percent, over Fiscal Year 2020. Similar to scratch ticket sales, we've reported significant year-over-year growth for every draw product this fiscal year.

Before Robert shares an overview of detailed sales, I wanted to update you on our internal agency goal to reach \$8-billion in total sales in Fiscal Year 2021.

Based on our current sales trends and with 12 weeks remaining in the fiscal year, we certainly remain on target to reach that \$8-billion sales goal.

With that, Robert will now provide an overview of detailed sales.

MR. TIRLONI: Thank you, Kathy. Good morning, Commissioners. This next slide is the fiscal year comparison '21 to '20. And this is through this past Saturday, June 5th.

We can start at the top. The white font is the Jackpot portion of the portfolio. We have great results. The jackpot games are up just under \$265-million. The majority of that growth is coming from

the two multi-state games, Mega Millions and Powerball.

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As we've discussed, we've had some great jackpots this fiscal year. Most recently, Powerball was at \$286-million before there was a jackpot ticket sold just on this past Saturday. And Mega Millions recently climbed up to \$515-million in May. So, great jackpots from those two games.

But the other good news is that our instate games, Lotto Texas and Texas Two Step, are also performing well thanks to healthy jackpots this fiscal.

In the middle of the slide in the blue font we have the daily games. Again, we have very good news to report. The daily game portion of the portfolio is up just over \$50-million with a large portion of that game coming from Pick 3, which is experiencing almost a 30-million gain year-over-year. Again, great news there.

If you look at the draw portion of the portfolio as a whole, we're up \$315-million. Of course we love to see when our daily games are performing strong. That establishes a strong base for our sales, and those games are not jackpot dependent, so, we're really pleased with the growth of Pick 3 and the other daily games.

Scratch tickets continue to perform

TEXAS LOTTERY COMMISSION 06/10/2021 TRANSCRIPT Verbatim Reporting & Transcription LLC (281) 724-8600 exceptionally well. We're just over the \$5-billion mark thus far through last Saturday. That's \$926-million worth of growth.

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And, all told, across the entire portfolio both draw and scratch were up \$1,241,000,000.

Commissioners, I have an important update for you today. When we last met in April I gave you all an update regarding our higher price point scratch tickets. Specifically, our 10s, our 20s, and our \$50 games and how they were performing this year.

Their sales success continues. And at the end of May, specifically, the week ending May 29th, the \$10 price point was up just over \$227-million. The \$20 price point was up just over \$263-million and the \$50 price point was up just under \$402-million.

The \$50 price point has the highest percentage increase of any of our scratch price points. It's up 93.7 percent compared to last fiscal. So, it's just shy of doubling last year's \$50 sales through this point in time.

Last year we documented the success that we were realizing with our higher price-point games in the agency's Annual Report and Business Plan, and also in the agency's Strategic Plan. And in both of those documents last year we stated that we were starting to

consider options for the development of a \$100 scratch ticket game.

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The two main drivers for the introduction of a \$100 price point game, as they were for the introduction of the \$50 price point, are convenience and efficiency. Convenience for our players, many of whom purchase more than \$100 of lottery products at a time. And efficiency for our retailers who always face the challenges of lottery players taking a longer time in line in their retailer establishments as these players are picking out different scratch tickets and draw games that they wish to purchase.

With this strong desire for player convenience and retailer efficiency in mind and with the demand for games at these higher price points continuing to dramatically increase during this past year, I wanted to inform you that we are now actively planning for the launch of a \$100 scratch ticket game in Fiscal Year '22 and we are focused on and working towards a spring 2022 launch.

This information that I just shared will be detailed in the current Annual Report and Business Plan that you are all going to see later this summer.

A game at this price point requires a

TEXAS LOTTERY COMMISSION 06/10/2021 TRANSCRIPT Verbatim Reporting & Transcription LLC (281) 724-8600 unique prize structure. We have to differentiate it from games at the 20, 30, and the \$50 levels. It's going to also require a ticket design that both our players and retailers will see as a premium product.

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We're currently working with our vendor partners on many aspects of this game to ensure that it has optimal acceptance and placement at Texas Lottery retail locations, including our self-service vending machines.

While we're still ironing out all of the final details, we have developed a \$100 scratch ticket game concept that offers a minimum prize of \$150 and offers a top cash prize of \$20-million along with an overall prize payout that will be competitive with our other premium products that we offer.

These details are still being evaluated and changes could occur over the coming months. But based on the information that we have now from our scratch ticket manufacturing partners, we believe that the \$150 minimum prize would be the largest minimum prize ever offered in a scratch ticket game. And we also believe that the \$20-million top prize will be the largest instant-win cash top prize in a scratch ticket game. And it will place the top prize on par with the starting jackpots of both Mega Millions and Powerball,

the two multi-state jackpot games that we're so familiar with.

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The Texas Lottery's first \$50 scratch game launched back in May of 2007, so, the introduction of the \$100 ticket would be the first time in 15 years that we have introduced a new price point, and it will also occur 30 years after the Lottery started in May of 1992, we believe a fitting way to celebrate the agency's 30th anniversary.

Based on the current sales trends we believe this new price point will be positively received by both players and by our retailers, and we believe it will solidly contribute to our revenue generation for the Foundation School Fund.

We'll continue to provide you with additional information as the development process progresses and as we get through the fall and closer to the introduction next spring.

And that concludes my comments and the sales report, and we're happy to answer any questions that you all may have.

CHAIRMAN RIVERA: Okay. Commissioners, any questions?

COMMISSIONER FRANZ: 20-million is a lot of money. Too bad I can't play.

COMMISSIONER SAENZ: Right? 1 2 CHAIRMAN RIVERA: Okay. Well, we're 3 definitely excited. Things to get the folks in and out of the line in a more efficient manner is well 4 received, I am confident, as we've all been behind 5 6 people who are trying to buy lottery tickets, and any 7 way to help expedite it that is for the good. So, good 8 job on that preparation and we look forward to it 9 rolling out here on a timely schedule. 10 MR. TIRLONI: Thank you so much. 11 Appreciate that. 12 COMMISSIONER FRANZ: Thanks, Robert. 1.3 AGENDA ITEM NO. XI 14 CHAIRMAN RIVERA: Okay. Kathy, continue 1.5 on. 16 MS. PYKA: Certainly. Commissioners, 17 tab 11 includes information on the agency's transfers 18 to the State. The report in your notebook reflects 19 accrued revenue transfers and allocations to the 20 Foundation School Fund, the Texas Veterans Commission, 21 as well as the allocation of unclaimed prizes for the 22 8-month period ending April 30, 2021. 23 Total accrued revenue transfers to the 24 State amounted to \$1,256,000,000 for the first 8 months

of Fiscal Year 2021. Of the \$1,256,000,000 transferred

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to the State, \$1,209,000,000 was transferred to the 1 2 Foundation School Fund, \$15-million was transferred to 3 the Texas Veterans Commission, and the remaining \$31.3million was transferred from unclaimed prizes. 4 We are now reporting a 35 percent 5 6 increase, or \$313-million over revenue to the 7 Foundation School Fund for this same period last fiscal year. Our total cumulative transfers to the Foundation 8 9 School Fund through April of this year are just shy of 10 \$27-billion. 11 Commissioners, this concludes my 12 I'd be happy to answer any questions. presentation. CHAIRMAN RIVERA: Okay. Any questions? 1.3 14 Okay. Good job. 1.5 MS. PYKA: Thank you. CHAIRMAN RIVERA: Thank you very much. 16 17 MS. PYKA: I believe Nelda's going to be 18 joining us. 19 AGENDA ITEM NO. XII 20 CHAIRMAN RIVERA: Okay. Here we are, 21 item 12. 22 MS. TREVIÑO: Good morning, 23 Commissioners. Very glad to be here with you all 24 today. For the record I'm Nelda Treviño, the Director

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of Governmental Affairs.

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As you're aware, the 87th Legislature concluded its Regular Session on May 31st. I'm going to provide a brief update regarding legislation and the bills the agency tracked during the session, and Kathy will provide a report as it relates to the agency's legislative appropriations and the budget outcome for the next biennium.

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In your Commission meeting materials, we included a copy of the agency's Legislative Bill Tracking Report. You will note that the legislative action history and session outcome for each bill is included in the report.

The bills that were passed by the Legislature, the Governor has until June $20^{\rm th}$ to sign the bill, veto it, or allow it to become law without his signature.

To summarize, the few bills filed specifically related to the administration of the Lottery or the regulation of Charitable Bingo were not passed by the Legislature.

To recap, the three Lottery related bills included House Bill 394, by Representative Joe Moody. House Bill 817 also by Representative Joe Moody. And Senate Bill 1897, by Senator Royce West.

The two Bingo-related bills included

House Bill 2204, by Representative Senfronia Thompson, and House Bill 2570, by Representative John Kuempel.

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You can note in the report, while some of these bills advanced through some of the various steps in the legislative process, again, these specific Lottery and Bingo-related bills did not pass.

With the conclusion of the Legislative Session, we are now focused and have shifted our attention to the agency's Legislative Implementation Project. Other bills we were monitoring that impacts state agencies that were passed by the Legislature are being reviewed by appropriate agency staff for any potential implementation action the agency may need to perform.

Lastly, with regard to Senate Bill 1, the General Appropriations Act, I'm going to turn it over to Kathy to provide a report and update on the agency's legislative appropriations and budget for the next biennium.

 $\label{eq:And I'll} \text{ And I'll be glad to answer any questions}$ at the conclusion of Kathy's remarks.

CHAIRMAN RIVERA: Okay.

MS. PYKA: Thank you, Nelda. Included in your Commission meeting material is a summary of the Commission's Senate Bill 1, Appropriation Funding for

Fiscal Year 2022-'23, following adoption of the budget by the Senate Bill 1 Conference Committee. As noted in the memo, the budget is still subject to line item veto by the Governor.

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Our Lottery dedicated account includes a net decrease of \$15.9-million from our current baseline budget.

This budget reduction includes a reduction to the Promote Lottery Games Contract Budget from \$17.9-million a year to \$10-million per year. Commission staff is taking measures to adjust the Fiscal Year 2022 marketing plan to reflect the updated annual budget of \$10-million.

The revisions that are underway include eliminating all 52 weeks of radio live reads and all 20 weeks of radio for our scratch ticket campaigns, eliminating paid social media support for all scratch ticket campaigns, reducing scratch ticket media campaign flights from 5 to 3 with digital video and audio and billboards only, reducing Out of Home Billboards for scratch ticket campaigns from 18 markets statewide to 4 markets, and reducing Jackpot Out of Home Billboards from the current 110 to an amount between 92 and 98.

The Bingo program funded by General

TEXAS LOTTERY COMMISSION 06/10/2021 TRANSCRIPT Verbatim Reporting & Transcription LLC (281) 724-8600 Revenue is fully funded at baseline levels.

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Regarding the Commission's exceptional item request for 2.2-million in which we asked for a full restoration of the annual retailer bonus program to be 4.2-million for the next biennium, this item was not adopted in Senate Bill 1.

I do want to note, though, that the rider requested for the Unexpended Balances of Capital Budget for the Construction of 1801 Congress was included in the final approved budget. Should any of the Fiscal Year 2021 capital expenditures for building construction need to be deferred to Fiscal Year '22, this appropriation will provide for expenditures that may be required.

This concludes my presentation, and Nelda and I would be happy to answer any questions.

CHAIRMAN RIVERA: Okay. Commissioners, any questions?

Couple of things. One, we know that the session was obviously a lot different than previous in the amount of work that the Lottery needs ongoing is obviously important. And, so, the work that you all do is noticed. And there's obviously only so much that we can do. And, really, we -- you -- in representing the Lottery there at the capitol. You do an incredible job

of providing accurate, transparent information.

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And ultimately, we in this room, we're not the deciders. We're not the decision makers. And, again, all we can do is put those who are in the best position possible to make informed decisions.

And, so, I know all of our Commissioners are incredibly grateful to you all on all of the work that is being done with resources that are at any given time in question.

So, I think we're doing an incredibly efficient job and it's just a testament to every employee to be able to get as much possible out of every dollar that we have. And also with all of the connectivity that we do have to the capitol, again, based on information provided that you all are doing a great job. So, thank you very much for what you do.

We do have a witness sworn affirmation form here from Steve Bresnen. I know he has some important information that he wants to also provide us with. So, Steve, we're glad to hear it from you and glad to see you here in person.

MR. BRESNEN: Thank you, Mr. Chairman, Commissioners. Excuse me. I wanted to take just a brief moment of your time to express our appreciation to the agency and the staff in particular.

All of the organizations in charitable bingo came together in an omnibus Bingo Bill 2204 as well as the other bill by Representative Kuempel.

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Working under the direction of Chairman Senfronia Thompson, the author of House Bill 2204, Ms. Thompson has a way of indicating her desires, and we have a way of always doing exactly what Ms. Thompson tells us to do.

And her direction was clear to work with the agency and find out those things that the agency needed to have corrected in the statute or the tools that they needed particularly with respect to recovering from the hit that charitable bingo took during the pandemic.

And Bob Biard, Tyler, everybody, Nelda, Fritz, Melissa, everybody associated with the Lottery was immediately responsive to us, got their information that we needed. Sometimes we had to correct some deviation from the language that bill needed that was introduced by the inevitable working of the Texas Legislative Council. But in the final analysis, we put together a bill that was very, very competent and would have helped both the agency and Charitable Bingo.

It literally fell about a half a day short. Very, very frustrating to work that hard. Ms.

Thompson is an incredible author. Nobody more experienced than Ms. Thompson and nobody passes more bills than Senator Judith Zaffirini who sponsored our bill in the Senate.

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This -- I know you might not be able to believe it looking at me -- but this was my 41st year working around the Legislature. And I can say unequivocally that it was the weirdest time to be around. I know from your experience, I'm sure it was equally weird. If you multiply that by 181 members of the Legislature, masks, having to get wristbands to get in the place, get tested up your nose every day to go in the building. All of that made the work for everybody incredibly difficult.

But three out of your staff, they did a fantastic job in working with us.

The Texas Charity Advocates, I represent the Bingo Interest Group which is funded by lessors, but I was on behalf of the charities working, Tom Stewart on behalf of Texas Charity Advocates, Steve Fenoglio on behalf of the world, Trace Smith, on behalf of the rest of the world. Everybody worked incredibly well together under the most difficult circumstances, and I can't say enough about the staff and the work they did.

Moving forward, the rest of you, we need your help. Bingo's in recovery mode with the rest of Texas. It is palpable everywhere you go. I attended the first meeting at the Headliners Club yesterday, a luncheon - by the way, your former Chairman, Winston Krause, was in attendance looking a lot lighter than normal and seemed to be having a good time in his current existence.

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And people there literally started clapping when it was announced that it was the first time the event had been done there in over a year at the Headliners Club.

But bingo has got to get back to it. We really want some help along the way. We think you have some discretion to work with and we've been discussing those issues - we won't go into them today -- with the staff. And, so, we look forward to continuing that.

On a personal note, I won't say I was absent without leave, but I was out of the order of taking care of business. So, I haven't had the chance to get to know all of you and work with you all. Would like to schedule some briefings at appropriate times, to meet your schedule. Would like to know more — get to know you a little better and would like to get you to know charitable bingo a little bit better.

Commissioner Fields, welcome to

Charitable Bingo. My wife and I and Connie Ressor (ph)

also represent El Paso County. So, I am sure we'll

have many people in common that we can compare notes on

about El Paso. So, we look forward to it.

I'm happy to answer any questions. I

just want you to know how very grateful we are. And if

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just want you to know how very grateful we are. And if I could say that on behalf of everybody in charitable bingo, I doubt they'll dispute it. Thank you so much.

CHAIRMAN RIVERA: All right.

Commissioners, any questions? Cindy, do you have any thoughts? No. Just, Steve, sincerely thank you. We know that you represent quite a bit -- all of you do -- in the industry. And we're grateful for the partnership.

And, so, we look forward to easier days and you being able to come and be able to maneuver with folks without having to be poked and prodded and everything else. So, we're glad you're here and look forward to seeing you at future meetings as well.

MR. BRESNEN: Yes, sir. This was my pandemic uniform that I hate to give up, but at future meetings, I'll do the tie and suit a bit. Thank you all very much.

CHAIRMAN RIVERA: Thank you, Steve.

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Thank you. All righty. Thank you all. 1 2 AGENDA ITEM NO. XIII 3 CHAIRMAN RIVERA: Next item is Darlene 4 Brown. 5 MS. BROWN: Good morning, Commissioners. 6 For the record my name is Darlene Brown. I'm the 7 Internal Auditor for the agency. 8 And in your packet is the -- some of the 9 activities over the past quarter. Today I'm going to 10 discuss two of those items. 11 The first one is the results of our 12 Records Retention Audit. We gave that rating as an 1.3 effective rating and we had two low risk 14 recommendations. One of which has already been 1.5 implemented by staff. 16 For this audit we looked at the records 17 retention schedule review and updates process, we 18 looked at consistency between the divisions, we looked 19 at the records retention training provided, we also 20 looked at how the agency tracks, destroys, or removes 21 documents. 22 We concluded that the agency prepares 23 records retention schedule in accordance with Texas 24 State Library Commission requirements. And we also

have processes in place to make sure the schedule is

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adhered to. 1 The next item on the book is an overview 2 3 of the Bingo Ledger Reconciliation Project. As of this morning we've reviewed over 670 accounts, and we have 4 40 more in progress for today. 5 6 The last thing I wanted to discuss with 7 you is, we are in the middle of our updated risk 8 assessment for the up coming year. And I will be 9 reaching out to you to provide you some information on 10 what the world looks like. And some updated rules on 11 responsibilities as board members and also to get your 12 input into potential areas for next year's Audit Plan, 1.3 if possible. 14 That's the end of my presentation for 1.5 today so, if you have any questions, I'd be happy to 16 answer them. 17 CHAIRMAN RIVERA: All right, 18 Commissioners, questions? Thoughts? You want to help 19 out with the audit, anybody? Yes? Somebody? 20 COMMISSIONER FRANZ: No. We're thankful

CHAIRMAN RIVERA: All right. Darlene, good job. Thank you very much.

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for Darlene.

MS. BROWN: Thank you.

AGENDA ITEM NO. XIV

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CHAIRMAN RIVERA: Good to see 1 in you 2 person. Next item. Tyler Vance. 3 MR. VANCE: Good morning, Commissioners, for the record, this is Tyler Vance, Acting Director of 4 Charitable Bingo Operations Division. 5 6 You all's packet includes quarterly data 7 on our accounting, audit, licensing, and compliance 8 functions. Other than that, I have nothing to add, but 9 I'm available for any questions, comments. 10 CHAIRMAN RIVERA: Commissioners, Cindy, 11 anything? 12 COMMISSIONER FIELDS: Nothing. 1.3 CHAIRMAN RIVERA: All righty. 14 thank you for all of the work that you're doing. And 15 it's all definitely noticed. And we're grateful for 16 you stepping in and doing a tremendous job on behalf of 17 Bingo. So, thank you. 18 MR. VANCE: Thank you, sir. 19 CHAIRMAN RIVERA: Next item. 20 AGENDA ITEM NO. XV 21 CHAIRMAN RIVERA: Number 15. The 22 esteemed Gary Grief. 23 MR. GRIEF: Good morning, Mr. Chairman. 24 I do have several items to cover with you this morning. And I apologize in advance for the length of my report. 25

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But it's been a while since we've all been together and it's certainly an understatement to say that much has happened over the last several months.

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The fact that we're meeting in person today, I can promise you, that is not lost on any member of the Texas Lottery team.

I look back over the last several months with mixed emotions, but certainly with a great deal of pride. In March of 2020, when the pandemic first hit, our Texas Lottery team moved extremely quickly to secure our facilities around the state and prepare as many staff as possible to begin teleworking.

Our Administration Division led by Mike Fernandez did an incredible job in just a matter of days of outfitting our entire team with the necessary technology, supplies, furniture, to allow the team to work from home. And we have never looked back since that day.

Likewise, we had a number of staff who really were not in a position to work from home. And I'm referring to our claim centers and our draw team, our facilities people, and our computer-room staff.

And they were put into a very challenging situation.

So, we worked quickly to retrofit office space to allow for PPE, social distancing, frequent hand washing, et

cetera. All of the other best practices that the CDC had outlined for us.

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I look at Jan Thomas, our HR Director. She did an outstanding job of quickly and systematically putting in place all of our policies related to COVID-19 and how to deal with possible exposures, all while the guidelines from the CDC and the state were literally changing daily at some points during that journey.

But our business never stopped as the more than 20,000 retailer locations around the state were deemed essential businesses by the Governor because of the other goods and products that they sold.

The demand for our products initially took a slight dip. That was in late March, early April, but then in the end came roaring back as the alternatives for the public in the spending of their discretionary dollars began to narrow.

Our claims centers, as you heard Ryan say, were forced to close altogether April 24, 2020.

That was at the onset of the pandemic. But under the leadership of Ryan and Ray Page, they quickly developed a plan to reopen under our new electronic appointment process. That system was literally developed overnight, put into production mode, by our Information

Resources team, which is led by Joan Kotal.

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One can imagine the concerns of our claim center team as they prepared to reopen on an appointment basis only on June 8, 2020 to serve the public. But Ryan and his team carefully listened and responded to the concerns of the claim center staff.

And, again, I'm so extremely proud how the entire claim center team has responded and risen to that task all the while taking the measures they needed to, to stay safe.

We had a number of temporary claim center closures over the weeks and the months that followed due to COVID-19 exposure situations, but each time our claim center team bounced back strong. And you heard from Ryan this morning about our plans to completely reopen the claim centers to the public with no appointments necessary next month.

That same type of dedication really applies to our draw team, and that's led by Conchita Daniel. Lottery drawings cannot be shut down or delayed. That's the fact of our business. Every single drawing continued to occur day in, day out, throughout the pandemic.

That statement, that really says it all for the team in our draw studio right across this

TEXAS LOTTERY COMMISSION 06/10/2021 TRANSCRIPT Verbatim Reporting & Transcription LLC (281) 724-8600 courtyard. They work six days a week from early morning till late at night in very close quarters.

Their performance throughout the pandemic has just been extraordinary.

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Likewise, our Facilities team. They
never quit coming to the office every single day.

Mike's Facilities team, which is led by Jeff Manners,
was responsible for making sure that our building was
secure during this time and for ensuring that the staff
who were coming in every day were kept safe.

To that point we put in special protocols for how people would enter the building, temperature checks, the wearing of face coverings, and the like.

And now, Commissioners, here we are today. And it feels almost surreal this morning conducting a public meeting face to face with you all, with our vendors, with some members of the public.

And, quite frankly, it's just a little bit overwhelming how much this agency has been able to overcome for the past several months and accomplish. And not just continue conducting business, but thrive in the process.

I want to share just one example of the resiliency of your Texas Lottery team. And this one

involves our group of folks that work in the draw studio. And it doesn't even involve the pandemic. Rather this event occurred during the historic freeze that took place back in February.

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Now having the foresight to see the potential impact that that weather event might have, we moved quickly before the storm hit to arrange for hotel rooms nearby for the draw studio staff to stay in so it wouldn't be a far journey to come back and forth to work.

Making that move, allowed these colleagues to continue to get to the draw studio each day. And that's something that we've done in the past when we've foreseen weather events.

But that was only part of the challenge. That Monday that the weather took over our state put the greatest strain we have ever seen on our ability to keep our systems up and going, and the stress and the pressure that that put on our draw team during this time was unprecedented. I'm so proud to say that the team kept their cool during that entire situation. They stayed focused on the task at hand.

We had significant power outages occurring that Monday. Not just here, but with our colleagues at IGT and at the IGT backup system.

All of the drawings eventually got done that Monday. The results were certified by our outside auditor. The results got posted on the website. And, most importantly, every player who made a wager for those drawings got paid.

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But little does anyone know of the intensity of the work that occurred that day behind the scenes under immovable deadlines to make that all happen.

Our Lotto team proved once again that we are capable of rising to any occasion to ensure our mission is fulfilled. Again, that's just one example of so many that went above and beyond the call of duty.

As the pandemic wore on and with the demand for our products starting to spike as the other discretionary spending opportunities began to dwindle, we had to move quickly with our Lottery Operator, IGT, and as well as the companies that print our scratch ticket products: IGT Printing, Scientific Games, and Pollard, to have much more scratch ticket inventory quickly developed, printed, shipped, and made available to our retailers.

Robert Tirloni, our Products Manager, he oversaw that initiative. And the cohesion, watching these various operating units work together to quickly

ramp up to the production levels that we needed was really something to see and it was all done under the most trying circumstances.

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And I'm watching IGT, and I would certainly be remiss not to specifically call them out during this challenging period. IGT had all the same issues we did, but they had the added responsibility of managing the sales reps. The critical link that we had with those 20,000 retailers across the state. Joe Lapinski, the Account Manager for IGT, and his team have done an outstanding job throughout the pandemic. They've ensured the facilities, the systems, the services, vital aspects of the Lottery Operator contract requirements were all met.

Communication. So, continuing to communicate with the staff during the pandemic or, for that matter, really during any type of crisis, that's another key to the success that we've had.

When the pandemic first hit, I moved to start sending out weekly written messages to our staff updating them on developments related to COVID-19 as well as all other items necessary to keep our business moving. I shared those weekly updates with all of you during that period of time, and that process served us well.

In September, our Administration and Media Relation divisions jointly developed a virtual staff meeting setup that allowed all of our employees, whether they were working at home or in the office, to tune in and participate in a monthly virtual staff meeting.

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Before the pandemic hit, we would hold monthly all staff meetings right here in this very room where we could all gather. And we had really great success with that.

I didn't fully realize it at the time, but the development of those virtual all staff meetings was a really important step for us to take during the pandemic.

Those meetings literally reconnected the team. And, in addition to the updates and encouragement that I was able to share, it's also allowed us to showcase various individuals and teams and work groups around the agency. And the meetings have allowed staff to ask questions via a Q&A feature in realtime, and we were able to address those questions or concerns in real time as well. So, those meetings are continuing to occur.

And, in fact, each month we are now asking every division to either have a presenter or a

panel that can showcase some of the interesting things going on in their particular division. And I think those have been really well received by the entire team.

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We're going to continue those virtual meetings going forward, but it'll be in a hybrid model. Some people here in headquarters, some people at home, some people out in the field.

And, Commissioners, the results of all of those efforts on the part of the individuals and the teams throughout the agency, those speak for themselves. You heard Kathy and Robert's summary on sales and we are indeed on pace to exceed \$8-billion in sales this year. Blasting through our record of \$6.7-billion set just last year.

But, more importantly, we're keeping an eye on that revenue to the Foundation School Fund and the Fund for Veterans Assistance. And I'm optimistic that this year will now set another new standards for revenue produced that would be especially noteworthy. \$2-billion in that revenue for good causes here in Texas. And I'm very optimistic that the staff is going to be able to make this happen.

So, to add to the challenges of the past several months, I know we're all aware that we're going

to be moving our headquarters facility in the spring of 2022 to our new headquarters facility under construction on the north side of the Capitol on Congress Avenue.

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Out ceremony with us recently, where we got our first in-person look at this amazing facility. We had a team of staff led by Tony Erickson in the Administration Division who had been engaged in this project for many months working closely with the Texas Facilities Commission to ensure that our next space is going to meet our needs.

We're going to be downsizing quite a bit in that new facility, taking advantage of the lessons that we've learned with the implementation of teleworking. And in the process we're going to save the State of Texas a lot of money.

We also heard this morning from Nelda and Kathy regarding the budget impact that the recent legislative session as having our ability to promote and advertise the Lottery.

During times like these, I'll always think back to the Sunset process a few years ago. The Sunset Commission Staff Report said it best. And I want to quote from that report.

"The Texas Lottery Commission walks a tightrope in balancing the many contradictions in the state's attitudes about gaming. The agency is charged with operating the Lottery, much like a business, to generate revenue for the state through gaming but must remain mindful of gaming's many vocal opponents in Texas." End guote.

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So, Commissioners, we do walk that tightrope every single day with great respect for the decisions made by the Legislature, balancing the actions that we take against those attitudes toward gaming mentioned in the Sunset Report. And they're very skilled in doing just that.

Commissioners, I would also like to add some color and additional comment to a recent change to our contract with IGT that you approved back in February, but due to the virtual Commission meeting format, I really wasn't in a position to say that much about on the record at the time.

As you know, IGT has secured the Texas Lottery Operator contract three successive times in extremely competitive procurements over the 30-year history of the Lottery.

We are currently operating under a contract with IGT that originated in 2010 and ends on

August 31, 2026. As we all know, technology changes rapidly. Sixteen years is an eternity in terms of technology advancement.

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Back in 2016, and Chairman Rivera was very much involved in this, we amended the contract and extended the original end-date of the IGT contract from 2020 to 2026. But one particular item that was missing from that extension was a requirement for IGT to convert the Texas gaming system to their newest and most advanced platform.

The lack of a new gaming system in that 2016 amendment was not an oversight on our part. The fact is we knew at the time that a requirement for a new gaming system wasn't feasible, as it would have wiped out the cost reduction that we were looking for in that extension.

Based on IGT's success here in Texas over the last 30 years, I strongly believed, and I shared that belief with Joe Lapinski, the Account Manager for IGT, that IGT on their own should consider making additional investments in the Texas account. Investments that would benefit both parties as well as our beneficiaries, public education, and veterans — and not wait until the current contract expires in 2026 — and propose these new investments in our procurement

process.

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To add to that discussion, we'd already been talking for some time with IGT about innovations that were important to us such as ticket-by-ticket accounting and the cashing of tickets by players using their mobile devices. Items that we believe will not only enhance the integrity and security of the Lottery, but also generate additional sales and revenue.

So, these discussions progressed and IGT under Joe's leadership ultimately came to agree with me that these innovations could indeed benefit both sides. And IGT made the decision to make a remarkable investment of a total system upgrade along with several other innovations into the Texas account. And with your approval I signed that contract amendment back in February. And we are now well on the road to making these changes and enhancements to our gaming system in the coming months.

Commissioners, I also want to let you know that there will be a major change in our Executive Division that will occur at the end of July. And this will be a change that will impact all of our staff and our Commissioners as well.

Sheila Sanchez who I've worked with for 30 years, the last 20 of which Sheila has served with

distinction as my Executive Assistant, is planning to retire at the end of July.

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I'll been losing not only an extraordinarily talented colleague, but a dear friend as well.

I can't do justice in a few words to the impact that Sheila has had on this agency. She's worked in the Executive Administration area since Lottery started in 1992. And she went through first-hand some tumultuous times in the history of the Texas Lottery. Always calm, always professional, always optimistic. Sheila has been a beacon of light and a rock of stability for this agency and for me.

People like Sheila are very rare and I feel extremely fortunate to have worked with her for these many years, but even luckier to simply know her.

She has big plans for retirement and, if I can pull it together, I look forward to hearing about those plans.

So, Myra Zamora, whom you're going to meet today, Myra Zamora from Governmental Affairs is going to be sliding over into Executive Administration when Sheila departs the agency at the end of July. And Myra will be taking over the role currently held by Mary Beth Simpson. Which means Myra will be working

directly with each one of you on your scheduling, on your travel, any other needs that the Commissioners may have. While Mary Beth is going to be moving to Sheila's former role.

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Commissioners, last but certainly not least on my list of items to report to you this morning -- and I hope that this thing has come through today -- I wanted to recognize and express my gratitude to the best management team in state government.

First, for their work specifically over the past several months, but also for their service in general.

Commissioners, management teams like the one that you have in place right now at this agency are rare and invaluable. And I don't take for granted for one minute the talent, the dedication, the integrity:

Kathy Pyka, Mario Valdez, Ryan Mindell, Lauren

Callahan, Jan Thomas, Mike Fernandez, Nelda Treviño, and Bob Biard.

Each one of these individuals has gladly taken on additional leadership roles during the pandemic. One of the core values of our agency is teamwork, and this group of talented individuals embodies that particular core value. And we could not have gotten to the point we are today without each one

of these Division Directors rolling up their sleeves and keeping this agency moving forward during a very challenging time.

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Likewise, I also want to publicly thank you, Chairman Rivera. It's not easy becoming the new chairman of an agency that conducts business at the rate of a Fortune 500 company. But it's even made more challenging taking over that role in the midst of a global pandemic. And I want to tell you how much I appreciate the many many phone calls that we've had over the last several months, your constant encouragement and your reinforcement that we're taking the right steps to keep our business moving, and just your counsel and your advice throughout the time that you've served as chairman. And I look forward to a beautiful partnership going forward with you and your fellow Commissioners.

And with that, Mr. Chairman, that concludes my report. I'm happy to answer any questions.

CHAIRMAN RIVERA: Wow. Okay. Well,
Gary, thank you. And I'm sure all of our Commissioners
have a lot to say. So we'll open it up.

COMMISSIONER SAENZ: Well, Sheila, thank you for your service. Wish you all the best. Thank

TEXAS LOTTERY COMMISSION 06/10/2021 TRANSCRIPT Verbatim Reporting & Transcription LLC (281) 724-8600 you so much.

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(Applause)

COMMISSIONER FRANZ: Okay. As I was listening to that, I was thinking, I know everybody's getting a little emotional all on that. Maybe she'll change her mind. But we are very grateful. It's made my transition onto this Commission it's easy and we are grateful more for how you serve, that good leadership that Gary described. So, we are grateful and enjoy.

MS. SANCHEZ: Thank you very much.

COMMISSIONER FIELDS: Same here. I don't know you, but I know what a great job you've done. Good luck at the next chapter.

MS. SANCHEZ: Thank you.

CHAIRMAN RIVERA: Sheila, we are collectively very grateful for all of your years of service. And, you know, when I spoke earlier of that foundation of the Texas Lottery, you are a huge pillar of that. And we are equally in agreement that if not of your support of Gary, none of us would be here.

So, we're grateful for your years of service and wish you complete happiness as you advance into an awesome retirement. So, thank you for your years of service, Sheila, thank you.

MS. SANCHEZ: Thank you , very much.

Texas lottery commission 06/10/2021 transcript Verbatim Reporting & Transcription LLC (281) 724-8600 CHAIRMAN RIVERA: And, to Myra, we're also looking forward to continued advancement and years of future support of the Texas Lottery. So, thank you for your service.

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Gary, to your incredible amount of information provided. I am confident and aware from all of our Commissioners that we are incredibly grateful for the work that you do.

And we all know that you have, as you mentioned, a lot of supporting directors from literally the longest termed employee to the absolute newest that everybody is participating in a very aggressive, positive way to contribute to the mission of the Texas Lottery.

But you specifically at the helm give everybody -- employees, Commissioners, citizens, elected officials, all involved -- a great sense of comfort and a great sense of just confidence in what we're doing collectively. Whatever the role may be, you at the helm just allows for so many people to sleep at night.

So, we are incredibly grateful for everything. And we know that with or without a pandemic that there is a lot of challenges involved. And, so, it has been a while since we've all been

collectively here in person and we all, again, take note of all of the effort that have brought us to this moment.

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So, I appreciate your comments as well. And appreciate the ability to communicate in a very transparent way. And that it isn't one-sided, one way or another, it's definitely a collaboration.

And, having said that, this is my first official meeting in person although I've had the role and responsibility for a while. I will say that there are and have been a lot of either moments or opportunity for us in person, although limited to some degree, but still opportunity for Commissioners or myself to be involved.

And to the Commissioners, I'm going to do and have done my best to kind of spread out the responsibilities, opportunities, whether it's attending an event or ribbon cutting or whatever it may be. Our body of Commissioners, I believe, are incredibly competent and awesome, and I'm honored to be up here with all of you. So, I'm grateful for all of the work that you're doing in your individual roles and will continue to do so collectively.

And so, at any given moment, if there's anything that you all want to talk about, I'm literally

available 24/7, I don't close. So, whatever you all may need, I'm here. And, again, I'm grateful for all of the work that you all are collectively doing. So, thank you.

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So, with that there is no more comments for Gary. Anything else? Okay.

AGENDA ITEM NO. XVI

CHAIRMAN RIVERA: Next item is item number 16. For those of you who did not get enough of Bob before, we have him up again.

MR. BIARD: Thanks, Chairman. For the record I'm Bob Biard, General Counsel. Item 16 contains 10 Lottery enforcement matters.

Tabs A through J. In these cases,

Commission staff found the licensee violated a statute or a rule. In many of our cases either the respondent fails to appear at the hearing and it proceeds by default, or the staff and the respondent reach a settlement in the form of an agreed order for a temporary license suspension.

Today tabs A and B are our nonsufficient fund Lottery retailer license revocations.

Each case was presented at the State Office of
Administrative Hearings for revocation of the retailer
license because the licensee failed to have sufficient

funds in the bank account to cover electronic fund 1 2 transfers to the Commission's account. In each case 3 the licensee failed to appear at a hearing, and the judge remanded the case to the Commission to handle as 4 a default matter. 5 6 Tabs C through I are agreed orders. 7 J is a micro-scratching case that went to hearing at the State Office of Administrative Hearings, and the 8 9 retailers did not show up, so it is proceeding as a 10 default case. 11 The materials for all these cases are in 12 your notebook. And that concludes my presentation. 1.3 You may take up the enforcement orders in a single 14 vote, if you'd like. And I'll be happy to answer any 1.5 questions. 16 CHAIRMAN RIVERA: Okay. Commissioners, anybody want to do this motion? 17 18 COMMISSIONER SAENZ: I'll make a motion. 19 CHAIRMAN RIVERA: Okay, Erik. 20 COMMISSIONER FIELDS: I'll second the 21 motion. 22 CHAIRMAN RIVERA: Cindy, second. 23 you just jumped right ahead of Mark, but good job. I'm 24 teasing. All right. All those in favor say aye.

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(Chorus of "aye"s)

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Okay. Motion approved. 1 2 MR. BIARD: Thank you, Chairman. 3 AGENDA TTEM NO. XVIII 4 CHAIRMAN RIVERA: Okay. Bob, we are done 5 with your portion? 6 MR. BIARD: I believe we can -- yes. 7 And we do have no other requests for public comment 8 today. 9 CHAIRMAN RIVERA: Okay. 10 MR. BIARD: So, if you want to go into -11 12 CHAIRMAN RIVERA: Okay. Next we will go 13 into executive session. I will say before we go into 14 executive session that, actually, a question really of 1.5 Bob. So after we go into -- because we are going to be 16 visiting with potential Bingo Directors at Tyler's 17 request, are we going to be coming back afterward to 18 reconvene this meeting? 19 MR. BIARD: Yes, sir. Yes. 20 executive session will be for the purpose of 21 deliberating personnel matters. And that will include 22 your consideration of the applications for the Bingo 23 Director position. And at the end of that session 24 you'll reconvene back in this room in public.

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CHAIRMAN RIVERA: Okay.

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MR. BIARD: If there's action to be 1 2 taken, you'll take action. And then you'll adjourn the 3 meeting after that. CHAIRMAN RIVERA: Okay. That's for, 4 5 obviously, we want the public to be aware of --6 transparency as to what we're doing. But, before we do 7 adjourn the meeting, I will say that we are all 8 incredibly grateful for the work and leadership that Commissioner Fields has provided regarding Bingo and 9 10 this unforseen opportunity to have a new individual and 11 So, Cindy, thank you for -- I know you're putting 12 in a lot of work. So, we are all very grateful to you. 13 So, thank you. 14 Okay. Do we have a motion to adjourn? 1.5 Or, I'm sorry. Is that right? 16 MR. BIARD: This is to go into executive 17 session to deliberate personnel matters. 18 COMMISSIONER FRANZ: I'll move that we 19 move into executive session. 20 CHAIRMAN RIVERA: Okay. All in favor 21 say aye. 22 (Chorus of "aye"s) 23 Okay. We are in executive session. 24 MR. BIARD: And the time is 11:26. 25 AGENDA ITEM NO. XIX

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CHAIRMAN RIVERA: Okay. It is 1:03, and we are back to open session. I will hand over the microphone to Commissioner Fields.

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COMMISSIONER FIELDS: I don't know if mine's on. But -

CHAIRMAN RIVERA: Yeah. Just press the button. Perfect.

COMMISSIONER FIELDS: Now it's on. The Commission has considered applications for the Charitable Bingo Operations Division Director position and we are prepared to make an offer. I move that the commission offer employment to LaDonna Castañuela, as the Charitable Bingo Operations Division Director at an annual salary of \$150,000 effective as soon as possible. And that Tyler Vance continue as Acting Bingo Director until the date the new Director starts, after which Tyler will revert to his prior position as Assistant General Counsel and he will do so with our immense thanks for his heavy lifting.

CHAIRMAN RIVERA: Okay. So, with that, we're grateful for LaDonna, your interest and desire in the position. We had an incredible field of candidates. We had two incredibly -- two finalists in this decision was not easy. But we are most grateful for your interest in the position. LaDonna, if you

1	would like to come up to the microphone there. I'm			
2	sure one of them is operable. And if you could just			
3	say a few words and, again, welcome here to Texas			
4	Lottery and Bingo.			
5	MS. CASTAÑUELA: Is it on?			
6	UNIDENTIFIED VOICE: It's on.			
7	MS. CASTAÑUELA: So, I want to thank you			
8	all for this process, which has been very interesting			
9	and very enjoyable. I want to congratulate Justin			
10	also, and I look forward very much to meeting you and			
11	working with you and making Bingo awesome again.			
12	MR. BIARD: So, Mr. Chairman, just for			
13	the record.			
14	CHAIRMAN RIVERA: Oh.			
15	MR. BIARD: I want to be sure that you			
16	all voted on that.			
17	CHAIRMAN RIVERA: We are going to vote it			
18	right here in a second.			
19	MR. BIARD: Okay. I want to make sure			
20	that she would accept it. Very good.			
21	CHAIRMAN RIVERA: Yes. So, I'll look			
22	for a motion. Cindy has made the motion. Is there a			
23	second?			
24	COMMISSIONER FRANZ: I will second.			
25	CHAIRMAN RIVERA: All in favor say aye.			

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(Chorus of "aye"s) 1 2 Okay. You have it. Congratulations and 3 we're looking forward to you starting up here in early July. 4 MS. CASTAÑUELA: 5 Yes. 6 CHAIRMAN RIVERA: Okay. 7 MS. CASTAÑUELA: Thank you. AGENDA ITEM NO. XX 8 CHAIRMAN RIVERA: So, before we end the 9 10 meeting I want to especially thank Commissioner Cindy 11 Fields for all of her work in this process. Again, to 12 Tyler, thank you for all of the work you have done, 1.3 will continue to do. And we're incredibly grateful for 14 your taking over that helm here for an important 1.5 position for a little while. So, thank you. 16 So, with that, I'm looking for a motion 17 to adjourn. 18 COMMISSIONER SAENZ: I make a motion. 19 CHAIRMAN RIVERA: Okay. Is there a 20 second? 21 COMMISSIONER FIELDS: I'll second. 22 CHAIRMAN RIVERA: Okay. All in favor say 23 aye. 24 (Chorus of "ayes") 25 We're adjourned.

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